# Scottish Borders Council Capital Financial Plan 2014/15 to 2016/17

# FINANCIAL YEAR ENDING 31st MARCH 2015

SUMMARY			2014/15		
JUWIWART	Final Outturn	Final		Timing	
	Actual	Approved	Variance	Movement	(Under)/
	to 31/03/2015	Budget		Fwd (Bwd)	Overspend
	£000	£000	£000	£000	£000
PLACE					
Roads, Bridges, Lighting & Transport	10,015	9,958	57	97	(40)
Flood & Coast Protection	8,871	9,727	(856)	91	(947)
Neighbourhood	2,062	2,341	(279)	(278)	) (1)
Property & Asset Programme	1,030	1,073	(43)	(43)	Ó
Fleet	1,606	2,034	(428)	(81)	(347)
Other	45	59	(14)	(14)	0
TOTAL PLACE	23,629	25,192	(1,563)	(228)	(1,335)
PEOPLE					
School Estate	2,157	2,887	(730)	(760)	30
Social Work	287	405	(118)	(115)	(3)
TOTAL PEOPLE	2,444	3,292	(848)	(875)	27
Community Services	217	314	(97)	(96)	(1)
Regeneration	2,594	3,228	(634)	(628)	(6)
Business Applications	169	257	(88)	(77)	(11)
Technical IT Infrastructure	1,932	1,971	(39)	(47)	8
CE - Other	416	507	(91)	(91)	0
TOTAL CHIEF EXECUTIVE	5,328	6,277	(949)	(939)	(10)
Emergency & Unplanned Schemes	0	3	(3)	(189)	186
Total SBC Capital Programme	31,401	34,764	(3,363)	(2,231)	(1,132)

## Scottish Borders Council Capital Financial Plan 2014/15 Analysis of Variance to Latest Approved Budget

		Timing Movement	(Under)/
		Fwd (Bwd) £000	Overspend £000
PLACE			2000
	Transport Interchange	344	
	Roads (including RAMP & Winter Damage)	(103)	
	Railway Black Path Bongate Mill Industrial Area (roads)	(39) (12)	
	Tweedbank Traffic Calming	(12)	
	Kelso Town Traffic Mgt Scheme	(20)	
	CCTV Renewals	(23)	
	Engineering Minor Works	(27)	(36)
	Galashiels Flood Protection	(342)	(947)
	Selkirk Flood Protection	439	
	Management of Closed Landfill Sites - Cleugh Improve Skip Infrastructure - Community Recycling Centres	(23) (72)	
	Kelso Community Recycling Centre	(126)	
	Structural / H&S Works	(120)	
	Plant & Vehicle Replacement	(25)	(325)
	Other Fleet	(56)	(22)
	Other minor adjustments <£20k per budget head	(109)	(5)
		(228)	(1,335)
PEOPLE	Clovenfords PS	(7)	27
	Duns Primary School	(7) (293)	21
	Peebles HS Sports Facilities	(233)	
	Galashiels School Review	(48)	
	Langlee Primary School	(50)	
	Broomlands Primary School	(50)	
	School Refurbishment & Capacity Projects	(31)	
	School Kitchen Improvements Programme	(49)	
	Early Years Centres Early Learning and Childcare	(109) (101)	
	Complex Needs - Central Education Base	(101)	
	Development of Extra Care Housing	(31)	
	Mountview, Duns	(27)	
	Other minor adjustments <£20k per budget head	(33)	
		(875)	27
CHIEF EXECUTIVE	Sporte Trueta - Plant & Sarvigea	(42)	
	Sports Trusts - Plant & Services Chirnside Community Centre	(43) (43)	
	LUPS Strategic Business Land	(43)	
	Kelso Townscape Heritage Initiative	(30)	(100)
	Sunnybrae, Walkerburn	(25)	,
	Demolition & Site Preparation	(92)	45
	Wilton Lodge Park	(292)	
	Wilton Lodge Park - Museum Gallery	(20)	51
	Sir Walter Scott's Courtroom Interpretation Sir Walter Scott Court House - Phase 2	(28) (30)	
	Eyemouth Seafood Technology Park	(30)	
	Business Systems Real Time Monitoring	(47)	
	Business Systems Development & Minor IT Projects	(26)	(11)
	Private Sector Housing Grant - Adaptations	(36)	
	Work Style Transformation/Office Accommodation	(55)	
	Other minor adjustments <£20k per budget head	(50)	4
		(938)	(11)
EMERGENCY & UNPLANNED SCHEMES	Galashiels Flood Protection		158
	Clovenfords PS		(27)
	31/33 High Street Jedburgh		(2)
	Demolition and Site Preparation		(45)
	Business Systems Development & Minor IT Projects		5
	Kelso Townscape Heritage Initiative		100
	Emergency & Unplanned Schemes	(189)	(3)
		(189)	186
		(2,230)	(1,133)
		(2,230)	(1,133

#### Scottish Borders Council Capital Financial Plan 2014/15 to 2016/17

PLACE			2014/15			
	Final Outturn	Final		Timing		
	Actual	Approved	Variance	Movement	(Under)/	
	to 31/03/2015	Budget		Fwd (Bwd)	Overspend	
	£000	£000	£000	£000	£000	
Roads, Bridges, Lighting & Transport						
Galashiels Developments						
Inner Relief Road 4	29	29	0	0		
Inner Relief Road 5	0	10	(10)	(10)	0	Delay in agreeing street furniture has impacted on programme t
Transport Interchange	3,787	3,443	344	344	0	Progress towards target completion date being made and position better than previously forecast. A potential pressure of up to £30 been identified due to additional works outwith the building consuderway to mitigate this.
GIRR 1-3 Claims	0	0	0	0	0	
Roads (including RAMP & Winter Damage)	2,512	2,615	(103)	(103)		Timing movement to 2015/16 relating to planned patching works Bridge, Galashiels now being undertaken in 2015/16.
Bridges Asset Management Plan	615	624	(9)	(9)	0	A timing movement for seasonal works at Carlows bridge is required for landscape works to be undertaken in Spring 2015.
ighting Asset Management Plan	321	321	0	0	0	
Energy Efficient Street Lighting	1,058	1,064	(6)	(6)	0	
Accident Investigation Prevention Schemes	54	50	4	4	0	Unanticipated additional minor works required at a number of the resulting in a requirement to bring forward budget into 2014/15.
Cycling, Walking & Safer Streets	177	177	0	0	0	
Railway Black Path	337	376	(39)	(39)	0	Savings achieved on the works delivered in this financial year an taken forward into 2015/16 for other elements of the programme.
A72 Dirtpot Corner - Road Re-alignment	6	0	6	6		Timing movement from 2015/16 to cover design works.
A72 Neidpath Corner Traffic Management	1	0	1	1	0	
Bongate Mill Industrial Area (roads)	49	61	(12)	(12)	0	Timing movement is a consequence of later start date.
Fweedbank Traffic Calming	16	30	(14)	(14)	0	Programme savings on work carried out in 2014/15. Timing mov additional traffic management required.
Kelso Town Traffic Mgt Scheme	804	824	(20)	(20)	0	Final account agreed, however small element of remedial works early in 2015/16.
CCTV Renewals	0	23	(23)	(23)	0	Timing movement due to consultation process around Kelso proj
Engineering Minor Works	180	243	(63)	(27)	(36)	Grossing down of budget required for South Myrescroft, Ancrum outturn less than anticipated, fully funded through road bond. Wo Newtown St Boswells (also fully funded through road bonds) not quickly as anticipated.
Festive Lights	34	38	(4)	0	(4)	Festive lighting programme now complete, small savings identified
Innerleithen - Walkerburn Shared Access Route	35	30	5	5		Timing movement to cover higher than anticipated legal fees in a the land purchase.
Total Roads, Bridges, Lighting & Transport	10,015	9,958	57	97	(40)	

# Scottish Borders Council

#### FINANCIAL YEAR ENDING 31st MARCH 2015

Capital Financial Plan 2014/15 to 2016/17	
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Flood & Coast Protection Galashiels Flood Protection Selkirk Flood Protection Hawick Flood Protection Jedburgh Flood Protection	Final Outturn Actual to 31/03/2015 £000 1,465 6,801	Final Approved Budget £000 2,754	Variance £000 (1,289)	Timing Movement Fwd (Bwd) £000	(Under)/ Overspend £000	
Galashiels Flood Protection Selkirk Flood Protection Hawick Flood Protection Jedburgh Flood Protection	to 31/03/2015 £000 1,465	Budget £000	£000	Fwd (Bwd) £000	Overspend	
Galashiels Flood Protection Selkirk Flood Protection Hawick Flood Protection ledburgh Flood Protection	£000 1,465	£000		£000		
Calashiels Flood Protection Calkirk Flood Protection Iawick Flood Protection edburgh Flood Protection	1,465				£000	
Salashiels Flood Protection Selkirk Flood Protection Hawick Flood Protection edburgh Flood Protection	,	2,754	(1,289)			
elkirk Flood Protection awick Flood Protection edburgh Flood Protection	,	2,754	(1,289)	<i>(</i> <b>-</b> · - ·		
lawick Flood Protection edburgh Flood Protection	6,801			(342)	(947)	Timing movement required to address outstanding items post railway comp for outstanding works. Gross down of budget, no impact on actual Scot Government funding.
edburgh Flood Protection		6,362	439	439	0	Expenditure has exceeded current budget, due to good progress on site th some of the previous timing movement will be reversed.
0	399	400	(1)	(1)	0	
5	152	150	2	2	0	
ood Protection Works, Efficiency and Emergency Measures	54	61	(7)	(7)	0	Underspend in 2014/15 works programme timing movement to augment ne years budget.
otal Flood & Coast Protection	8,871	9,727	(856)	91	(947)	
leighbourhood						
anagement of Closed Landfill Sites - Dunion	47	56	(9)	(9)	0	Scottish Power connections still not being delivered as anticipated. Isuue continues to be pursued.
anagement of Closed Landfill Sites - Cleugh	39	62	(23)	(23)	0	Scottish Power connections still not being delivered as anticipated. Isuue continues to be pursued.
aster Langlee Cell Provision	40	48	(8)	(8)	0	
aster Langlee Cell 3	3	3	0	0	0	
aste Treatment Facility	188	188	0	0	0	
heeled Bins	38	38	0	0	0	
aster Langlee Cell 3 Leachate Pumping System	0	1	(1)	0	(1)	
aster Langlee Leachate Management	97	101	(4)	(4)	0	
prove Skip Infrastructure - Community Recycling Centres						Timing movement required for Eshiels CRC (£54k) to enable final phase of
	47	119	(72)	(72)	0	to take place and and for Hawick CRC (£15k).
ommunity Recycling Centres - Enhancements	10	13	(3)	(3)	0	
ood Waste Collections	151	161	(10)	(10)	0	
elso Community Recycling Centre	849	975	(126)	(126)	0	Project completed and opened May 2015.
CTV Community Recycling Centres	8	11	(3)	(3)	0	
strict Heating Scheme	0	0	Ó	Ó	0	
ay Facilities	72	72	0	0	0	
metery Land Acquisition & Development	0	13	(13)	(13)	0	Timing movement as a consequence of not being able to access land and or any works at Coldstream.
aylodge Park, Peebles	23	23	0	0	0	-
ainage in Parks and Open Spaces	69	73	(4)	(4)	0	Reallocation wthin block required to cover additional drainage works at Gib Park, Melrose which will not be completed until 2015/16.
dditional Drainage in Parks and Open Spaces	94	94	0	0	0	,
annerfield Play Area	265	268	(3)	(3)	0	Timing movement to allow seasonal planting to be undertaken in Spring 20
uns Play Area	22	22	0	0	0	
otal Neighbourhood	2,062	2,341	(279)	(278)	(1)	

#### Scottish Borders Council Capital Financial Plan 2014/15 to 2016/17

PLACE			2014/15			
	Final Outturn	Final		Timing		
	Actual	Approved	Variance	Movement	(Under)/	
	to 31/03/2015	Budget		Fwd (Bwd)	Overspend	
	£000	£000	£000	£000	£000	
Property & Asset Programme						
Structural / H&S Works	325	345	(20)	(20)	0	]
Asbestos Management	36	50	(14)	(14)	0	_ Small underspends on projects within the programme with budget to be
Building Systems Efficiency Upgrades	100	100	0	0	0	moved to augment 2015/16 programme.
Electrical Infrastructure Upgrades	144	150	(6)	(6)	0	noved to augment 2015/10 programme.
Fixed Assets	18	20	(2)	(2)	0	
Building Thermal Efficiency Upgrades	396	397	(1)	(1)	0	
Projects Funded from Revenue Budgets	11	11	0	0	0	
Total Property & Asset Programme	1,030	1,073	(43)	(43)	0	
Fleet						
Plant & Vehicle Replacement	1,472	1,822	(350)	(25)	(325)	Budget reduced to reflect delivery levels achieved in 2014/15 mainly due confirmation by a manufacturer that 24 items could not be delivered until
Other Fleet	134	212	(78)	(56)	(22)	the 1st quarter of 2015. Timing movement required to 2015/16 as plant for Kelso CRC will not not be delivered until 2015/16.
Total Fleet	1,606	2,034	(428)	(81)	(347)	
Place - Other						
Contaminated Land		58	(14)	(14)	0	Timing movement due to delay in finishing last stage of project at
HQ Main Office Block	1	1	0	0	0	Greenlaw.
Total Other	45	59	(14)	(14)	0	
TOTAL PLACE	23,629	25,192	(1,563)	(228)	(1 225)	
IUIAL PLAGE	23,629	25,192	(1,503)	(228)	(1,335)	

Projects Funded from Revenue (SW)

Total Social Work

TOTAL PEOPLE

PEOPLE	Final Outturn	Final	2014/15	Timing	
	Actual	Approved	Variance	Movement	(Under)/
	to 31/03/2015	Budget	variance	Fwd (Bwd)	Overspend
	£000	£000	£000	£000	£000
Schools Estate					
Clovenfords PS	6	(14)	20	(7)	27
West Linton PS	58	58	0	0	0
Duns Primary School & Locality Support Centre	69	362	(293)	(293)	0
Peebles HS Sports Facilities	148	170	(22)	(22)	0
Kelso High School	561	558	3	3	0
Galashiels School Review	2	50	(48)	(48)	0
Former Eyemouth School Site Review	0	15	(15)	(15)	0
Langlee Primary School	25	75	(50)	(50)	0
Broomlands Primary School	25	75	(50)	(50)	0
Stow Primary School	3	3	0	0	0
School Health & Safety Projects	217	202	15	12	3
School Refurbishment & Capacity Projects	395	426	(31)	(31)	0
School Kitchen Improvements Programme	154	203	(49)	(49)	0
Early Years Centres	129	238	(109)	(109)	0
Early Learning and Childcare	326	427	(101)	(101)	0
Projects Funded from Revenue (SE)	39	39	0	0	0
Total School Estate	2,157	2,887	(730)	(760)	30
Social Work					
Residential Care Home Upgrades	17	31	(14)	(14)	0
Telecare	42	50	(8)	(8)	0
Complex Needs - Central Education Base	52	76	(24)	(24)	0
Learning Disability Day Services	16	16	Ó	Ó	0
SEBN Facilities	49	49	0	0	0
Equality Act Work for Schools (DDA)	0	3	(3)	0	(3)
Development of Extra Care Housing	6	37	(31)	(31)	0
Fire Compartments in Care Homes	26	37	(11)	(11)	0
Mountview, Duns	4	31	(27)	(27)	0

75

287

2.444

75

405

3,292

0

(118)

(848)

0

(115)

(875)

0

(3)

Budget movement due to reversal of funds previously released to Emergency & Unplanned Schemes. Timing movement required to carry forward budget for outstanding items.

Procurement and enabling works not progressing as planned. Reduction in outturn resulting in a timing movement to 2015/16. Project scope under review.

Timing movement to 2015/16 due to seasonal requirement to carry out remedial drainage works.

Accountancy issue affecting schools which receive Scottish Government revenue support being resolved nationally, currently delaying progress to financial close on project.

Consultants have now been appointed and work is underway. Timing movement required. Delay in appointing consultant has resulted in a timing movement to 2015/16.

Project start up including procurement of design team has not progressed as quickly as planned, this is currently not expected to impact on the project's overall delivery.

Project start up including procurement of design team has not progressed as quickly as planned, this is currently not expected to impact on the project's overall delivery.

Budget brought forward for additional works at Peebles and Reston. Reallocation of £3k from Equality Act work for Schools (DDA).

Westruther school extension opened in April 2015.

Procurement has resulted in contract savings for Yetholm which will be utilised on projects in 2015/16. Free school meals P1-3 implications are still being established but completion anticipated by Jun 2015.

Initial works at Philphaugh (£20k) complete under budget resulting in funds available for other works in the programme in 2015/16. Burnfoot PS and Eyemouth PS revised completion dates Summer 2015 resulting in a timing movement (£89k).

Overall programme still on track but bridging financial years. Timing movement (£101k) relating to several projects including Burnfoot PS and Trinity PS.

Delay in agreeing plan and scope for Saltgreens and some outstanding works at Waverley to be carried out in 2015/16.

Stonefield specification to be finalised resulting in a timing movement of £8k to 2015/16.

Delay in client review of works resulting in in year reduced costs and a timing movement of £24k.

Reallocation to School Health & Safety Block.

Delay in development of design ongoing resulting in timing movement.

Work at Saltgreens ongoing, requiring timing movement.

Interdependencies of wider project require timing movement. Completion now scheduled for May/Jun 2015.

#### Scottish Borders Council Capital Financial Plan 2014/15 to 2016/17

CHIEF EXECUTIVE			2014/15			
	Final Outturn	Final		Timing		
	Actual	Approved	Variance	Movement	(Under)/	
	to 31/03/2015	Budget		Fwd (Bwd)	Overspend	
	£000	£000	£000	£000	£000	
Community Services						
Sports Trusts - Plant & Services	60	103	(43)	(43)	0	Energy Saving Projects are awaiting therefore delay in completion. Tweed Overall timing movement to 2015/16.
Jim Clark Motor Museum Relocation	10	25	(15)	(15)	0	Design work ongoing with external pa
Selkirk 2G Synthetic Pitch	44	29	15	15	0	A cost pressure has been identified r
Peebles 3G Pitch	21	30	(9)	(9)	0	mitigate this over remainder of project Alternative suitable options in develo 2015/16.
Jedburgh 3G Pitch	6	7	(1)	(1)	0	
Hawick 3G Pitch	32	32	0	0	0	
Tower Mill Kitchen Equipment	9	9	0	0	0	
Tower Mill Air Conditioning Equipment	12	13	(1)	0	(1)	
Chirnside Community Centre	0	43	(43)	(43)	0	Link to community project. Develope project progress. Timing movement r
Total Community Services	217	314	(97)	(96)	(1)	
Regeneration						
LUPS Strategic Business Land	272	378	(106)	(106)	0	The works at Coldstream will not be o
Kelso Townscape Heritage Initiative	452	582	(130)	(30)	(100)	finalised. Final account between Main Contract working to resolve this issue. Non eli to retrospective changes in EU rules.
Sunnybrae, Walkerburn	11	36	(25)	(25)	0	Tender awarded, works commenced
31/33 High Street Jedburgh	2	0	(23)	(23)	2	Tender awarded, works commenced
Hawick 500yr Commemorative Statue	8	8	0	0	0	
Demolition & Site Preparation	303	350	(47)	(92)	45	Spend profile from main contractor at identified from Duns Public Toilets ar Urgent works on the free standing int underspend in Emergency & Unplanr
Wilton Lodge Park	760	1,052	(292)	(292)	0	Unable to progress Outdoor Classroo value engineering being required, res
Wilton Lodge Park - Museum Gallery	51	0	51	0	51	Refurbishment of Hawick Museum Pa
Sir Walter Scott's Courtroom Interpretation	6	34	(28)	(28)	0	Timing movement required to enable
Sir Walter Scott Court House - Phase 2	200	230	(30)	(30)	0	opportunity in 2015/16. Timing movement to 2015/16 due to
Eyemouth Seafood Technology Park	438	473	(35)	(35)	0	Timing movement to 2015/16 to acco
Economic Development & Regeneration	81	85	(4)	0	(4)	
Great Tapestry of Scotland	9	0	9	9	0	
Central Borders Business Park	1	0	1	1	0	
Total Regeneration	2,594	3,228	(634)	(628)	(6)	
• • • • •			. /	, -/	1-7	

- g installation costs from supplier and final approval from BSLT board edbank Bowling Club started, due to complete by May/Jun 2015. 6.
- partners resulting in timing movement.
- I requiring budget to be brought forward, project manager working to ect life.
- lopment has delayed in progress resulted in a timing movement to
- per contribution held by Council and disbursement linked to overall t required to 2015/16.
- completed until 2015/16 and a number of costs are still to be
- actor & QS valuation remains unsettledfor Kelso Gap Site, officers are eligible costs in relation to EU grant are higher than anticipated owing s. Saving identified for THI element of project.
- d April 2015.
- at Eyemouth PS requiring timing movement to 2015/16. Savings and Scott House Demolition will be reallocated to Evemouth HS. nternal walls safety project in the school estate being offset by nned Schemes.
- oom / Waterfall Walk this financial year due to tender over budget and esulting in the requirement for a timing movement to 2015/16.
- Park Gallery, fully funded by external grants.
- le identified enhancing works to be carried out at the earliest
- o lower than anticiapted costs associated with purchase of building.

commodate landscape works.

## Scottish Borders Council Capital Financial Plan 2014/15 to 2016/17

	Final Outturn	Final		Timing		
	Actual	Approved	Variance	Movement	(Under)/	
	to 31/03/2015	Budget	000	Fwd (Bwd)	Overspend	
	£000	£000	£000	£000	£000	
Business Applications						
Integrated HR/Payroll System	0	2	(2)	(2)	0	Deadline for final implementation 30 June 2015 (due to the SB Cares and Year End requirements in the first months of the new year).
Business Systems Real Time Monitoring	27	74	(47)	(47)	0	Change in project scope will result in project being completed in 2015/16.
Rent Management & Accounting System	8	10	(2)	(2)	0	Rescheduled completion 1st guarter 2015/16.
Business Systems Development & Minor IT Projects	133	170	(37)	(26)	(11)	Timing movement for completion of Boardroom AV, E&I Domestic Abuse MIS and Lagan
			· · ·			Upgrade projects. Reallocation of £6k to PSN Server Log Monitoring.
BI Projects Funded from Revenue Budgets	1	1	0	0	0	
Total Business Applications	169	257	(88)	(77)	(11)	
Technical IT Infrastructure						
Corporate IT Equipment Fund	431	415	16	0	16	Overspend offset by underspend
IT Disaster Recovery Programme	59	74	(15)	0	(15)	
Unified Communications	6	20	(14)	(14)	0	Revised completion date August 2015 due to availability of resources and other priorities.
Infrastructure & Microsoft Refresh	3	5	(2)	(2)	0	
Replacement of Curricular Networks	896	900	(4)	(4)	0	
Financial Systems Infrastructure Development	4	16	(12)	(12)	0	Timing movement to 2015/16 due to availability of resources and other priorities.
Triple Wi-Fi Provision	150	157	(7)	(7)	0	Completion Apr/May 2015.
Additional Server Storage for Data Growth	25	26	(1)	(1)	0	
PSN Server Log Monitoring	51	45	6	Ó	6	Requirement for a Server upgrade not included in original cost estimateto be funded from Business Systems Development & Minor IT Projects.
Security Software	22	22	0	0	0	business systems bevelopment a minor ri Projects.
Peoples Network Upgrade	189	195	(6)	(7)	1	Project slightly behind schedule, due to complete 2015/16.
Projects funded from revenue (IT)	96	96	Ó	0	0	
Total Technical IT Infrastructure	1,932	1,971	(39)	(47)	8	
Other	]					
Private Sector Housing Grant - Adaptations	319	355	(36)	(36)	0	Project (£45k) dropped out due to lack of homeowner match funding, unable to then finalise other projects within financial year resulting in timing movement to 2015/16.
Reston Station Contribution	0	0	0	0	0	
Borders Railway Stations	0	0	0	0	0	
Work Style Transformation/Office Accommodation	81	136	(55)	(55)	0	Timing movement (£55k) due to delay in SBC/NHS office moves to Earlston and dependence on NHS.
Projects Funded from Revenue Budgets (1)	16	16	0	0	0	UT NEG.
	110	507	(91)	(91)	0	
Total	416	507	(91)	(91)	0	

Estimated Funding			2014/15		
	Final Outturn Actual to 31/03/2015	Final Approved Budget	Variance	Timing Movement Fwd (Bwd)	(Under)/ Overspend
	£000	£000	£000	£000	£000
Capital Fund/Capital Receipts	357	357	0	0	0
Police & Fire Reserves	390	391	(1)	(1)	0
CFCR	543	623	(80)	(131)	51
Developer Contributions	126	232	(106)	(70)	(36)
General Capital Grant from Scottish Govt.	9,677	9,677	0	0	0
Specific Capital Grants from Scottish Govt.	8,035	14,433	(6,398)	(5,618)	(780)
Other Grants and Contributions	2,800	2,707	93	93	0
Plant & Vehicle Replacement Fund	1,469	1,821	(352)	(27)	(325)
Borrowing	8,004	4,523	3,481	3,524	(43)
Total Estimated Funding	31,401	34,764	(3,363)	(2,230)	(1,133)